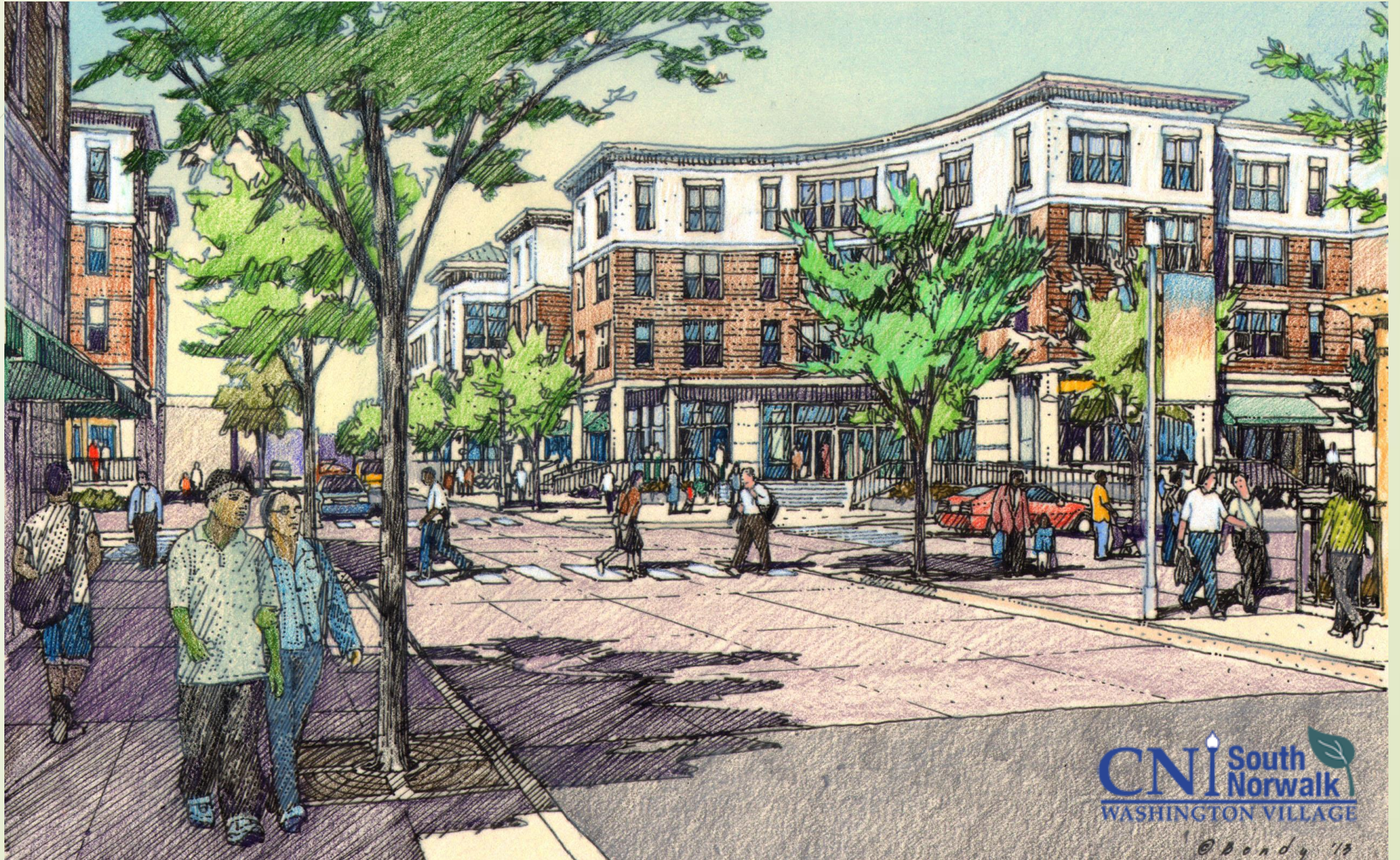


Welcome





Choice Neighborhoods Initiative

Housing & Infrastructure

CNI Target Neighborhood

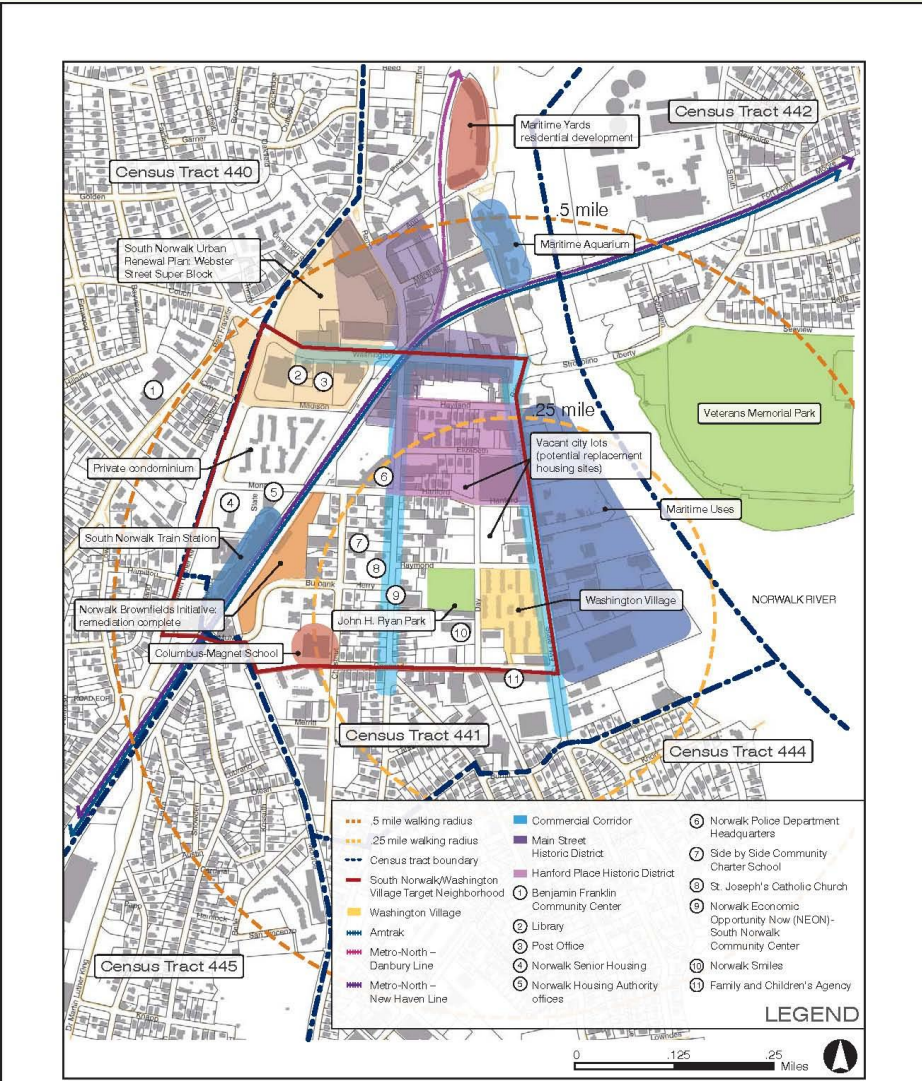


Exhibit I-1. Washington Village/South Norwalk Target Neighborhood
 Source: 2010 CNI Planning Grant Application for Washington Village/South Norwalk



Development Partners

- Norwalk Housing Authority
- Norwalk Redevelopment Agency
- Trinity Financial
 - Dimeo Construction
 - Capacity Building Group

Washington Village Demolition & Reconstruction

Three Phases of Construction

273 Apartments

- 136 Replacement Public Housing Units (one-for-one replacement)
- 67 Moderate Income Rental Units (60% AMI)
- 70 Market Rate Rental Units

Two Phases of Demolition

136 Apartments

- Phase I – 5 Buildings, 54 Apartments
- Phase II – 6 Buildings, 82 Apartments plus a Community Building

Washington Village, Day Street & Ryan Park





Phase I Construction

- Phase I Construction at the 13 & 20 Day Street Properties will provide 80 new apartments
- Projected completion: 3/31/2018
 - 40 Replacement Public Housing Units
 - 18 Moderate Income Housing Units (60% of AMI)
 - 22 Market Rate Units
- Construction Budget - \$44 million

Phase I Groundbreaking



Site Plan



Phase I - 13 & 20 Day Street



c

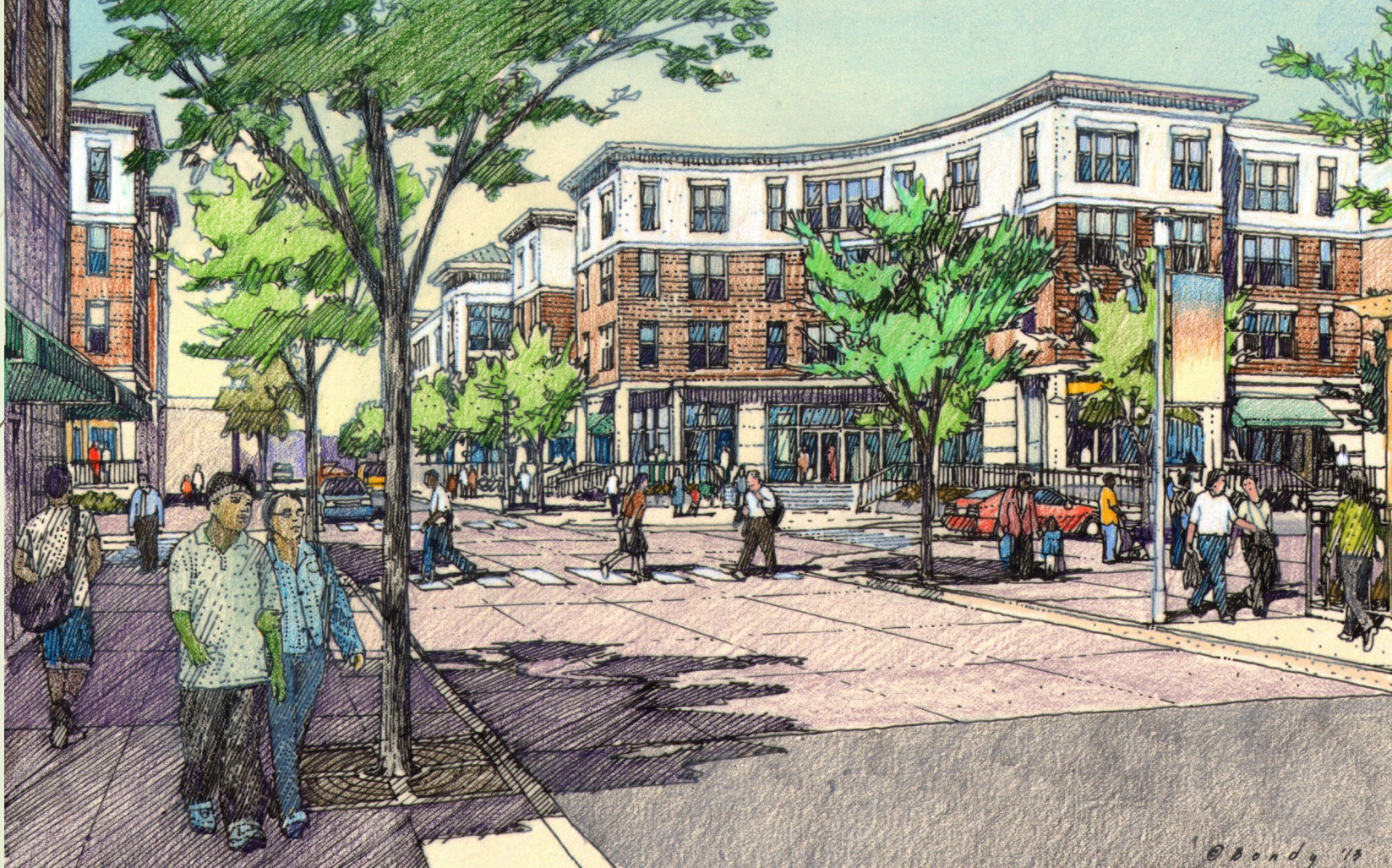
Existing Day Street



Phase II Construction

- Phase II Construction on half of the existing Washington Village property will provide 85 new apartments
- Projected Completion: 9/30/2019
 - 41 Replacement Public Housing Units
 - 21 Moderate Income Housing Units (60% of AMI)
 - 23 Market Rate Units
- Estimated Construction Cost - \$48 million

Raymond Street





Phase III Construction

- Phase III Construction on half of the existing Washington Village property will provide 108 new apartments
- Projected Completion: 3/31/2021
 - 55 Replacement Public Housing Units
 - 28 Moderate Income Housing Units (60% of AMI)
 - 25 Market Rate Units
- Estimated Construction Cost - Pending

Water Street Elevation



Public Infrastructure

► Objectives

- Address Floodplain Issues and Drainage
- Improve Severe Storm Resiliency for Utilities
- Create an attractive streetscape by eliminating overhead wiring and utility poles

► Planned Improvements

- Elevate the intersection of Raymond & Day Street approx. Five feet
- Replace public water main and increase capacity
- Replace existing gas main and increase capacity
- Relocate overhead power and telecommunication lines underground
- Install stormproof vaults for transformers
- Extend Day Street Past Hanford Place and connect to Elizabeth Street

► Estimated Cost: \$9.5 Million

Existing Day Street and Raymond



Day Street Extension



Breaking Ground



Critical Community Improvements

► Planned Activities

► Public Safety Initiatives	\$ 85,000
► Ryan Park Improvements	\$1,000,000
► Small Multi-Family Housing Rehabilitation	\$ 875,000
► Public Art Installation	\$ 100,000
► Complete Streets	\$ 765,000
► Residential Façade Improvements	<u>\$ 375,000</u>
► TOTAL	<u>\$3,200,000</u>

Ryan Park Improvements



RYAN PARK: PRELIMINARY SITE PLAN
NORWALK, CT
07.07.2016



Existing Ryan Park





Choice Neighborhoods Initiative

People Programs & Strategy Overview

CNI Partners -- THANK YOU!





CNI Partnership Goal

Develop a comprehensive network of partners and service providers, supports and opportunities to help the community thrive

- Residents are well-informed and have access to a network of providers
- Households are economically-stable and self-sufficient
- Children, youth and adults are physically and mentally healthy
- Youth and adults benefit from quality educational opportunities from cradle to career



Introduction to CNI People Team

- Norwalk Housing Authority
- EJP Consulting Group
- Housing Opportunities Unlimited
- Norwalk ACTS



Choice Neighborhoods Initiative

Education: Pre-school to High School









Goals

- ▶ Children Enter Kindergarten ready to learn
- ▶ Children are at Grade level reading by Third grade
- ▶ Youth have strong assets to be successful in school and life

Washington Village youth demographics:

18 Preschoolers

43 Elementary students (Kindergarten through 5th grade)

24 Middle School students (6th to 8th grade)

8 High School students (9th to 12th grade)

6 Post-secondary students (college, vocational training)



Education

The CNI Education Initiative is under the umbrella of Norwalk ACTS, which includes a network of over 45 education organizations and stakeholders that collaborate to deliver a continuum of educational opportunities from cradle to career.

- ▶ As a member of Norwalk ACTS, the Norwalk Housing Authority has assumed the lead in the implementation of the education plan and works closely with the Norwalk Public Schools and other education resources in the community.
- ▶ NHA has a data sharing agreement with Norwalk Public Schools.



Education *(continued)*

The full continuum of educational supports that NHA provides to the Washington Village youth include:

- A. Early Childhood outreach and linkage to early childhood resources within the community.
- B. Educational programs that provide:
 - ❖ After School learning center onsite at Washington Village for students K-5th grade
 - ❖ Bridge to College and Career program located at 20 West for 6th through 12th graders, with a specific high school track
 - ❖ Scholarship program that provides post-secondary students financial assistance and support



Assessment and Data Points

Assessment Tools

- ▶ PELI – a preschool literacy assessment (3 & 4 year olds)
- ▶ mCLASS DIEBELS – individual measures of basic early literacy skills (K - 3rd grade)
- ▶ NEWEA MAP – measures of academic progress (4th - 10th grade)

PELI

Note: This data includes 12 out of 18 preschoolers

- ▶ 5 preschoolers were at or above benchmark
- ▶ 4 preschoolers were below benchmark
- ▶ 3 preschoolers were well below benchmark



Assessment and Data Points *(continued)*

mClass DIBELS (at start of 2016-17 school year)

Note: this data only includes K, 1st and 2nd graders (23 students)

- 13 students are at benchmark
- 3 students are at below benchmark
- 7 students are at well-below benchmark

NWEA DATA (at start of 2016-17 school year)

Note: this data includes 4th – 10th graders (30 students)

- 9 students are at benchmark
- 9 students are below benchmark
- 12 students well below benchmark

School Partnerships

The Washington Village youth attend the following schools/programs in the district:

- ▶ Head Start
- ▶ School Readiness pre-school programs
- ▶ Family day care
- ▶ Cranbury Elementary (majority of students attend this school)
- ▶ Tracey Elementary
- ▶ Silvermine Elementary
- ▶ Side By Side Charter School (lottery- based)
- ▶ Fox Run Elementary
- ▶ Columbus Magnet School (lottery – based
- ▶ West Rocks Middle School
- ▶ Norwalk High School
- ▶ Academy Pathways
- ▶ Brian McMahon High School
- ▶ Brookside Elementary
- ▶ All Saints
- ▶ Kendal Elementary School
- ▶ Charter Oak



Education Outreach

- ▶ The Education Coordinator is involved in the following outreach activities that are both formal and informal connections:
 - ▶ Direct contact with schools around student needs as evidenced by involvement in parent teacher meetings, inviting school personnel to visit our learning center and talk with parents and students, meetings with students and parents around concerns and need for additional resources.
 - ▶ Active member of Norwalk ACTS which provides engagement in the different community action networks around education, the education coordinator as well as other NHA education staff are involved.
 - ▶ Involved in school based councils that specifically address issues and concerns. This affords a closer partnership with school personnel at the specific schools that Washington Village students are enrolled.
 - ▶ Does outreach to pre-school parents and pre-school programs to assess enrollment and opportunity.



Education Outreach (*continued*)

- ▶ Active member of Norwalk READS and works on book distribution for our public housing community including Washington Village.
- ▶ Works closely with NHA Bridge to College and other community programs around resources and support for the 6th to 12th grade students residing in Washington Village.
- ▶ Does outreach to community resources and brings them into the Washington Village community.





Middle School Student Profile

- 8 grader at West Rocks Middle School
- **Family Composition:** Single family Household with two older brothers
- **Issues:** Student is currently failing all academic subjects (Math, English, and Science)
- **Interventions:** Provide tokens for student to stay after school for extra tutorial support, work closely with West Rocks and parent to support student.
- **Strategies:** In school lunch detention, and making it mandatory that student stays afterschool for extra tutorial support
- **Challenges:** Provide student with a personal qualified tutor



High School Student profile

- 11th grader at Norwalk High School
- **Family Composition:** Two parent working family household with a younger brother
- **Interest:** Going to college for fashion marketing and track (100 meter dash and hurdles)
- **Linkages:** Norwalk Housing Scholarship Foundation, youth credit workshop, free SAT classes, School of Visual Arts (SUV), and college planning workshops
- **Challenges:** Personal track coach at students request



Choice Neighborhoods Initiative

Case Management



Housing Opportunities Unlimited (HOU) Team

Staff

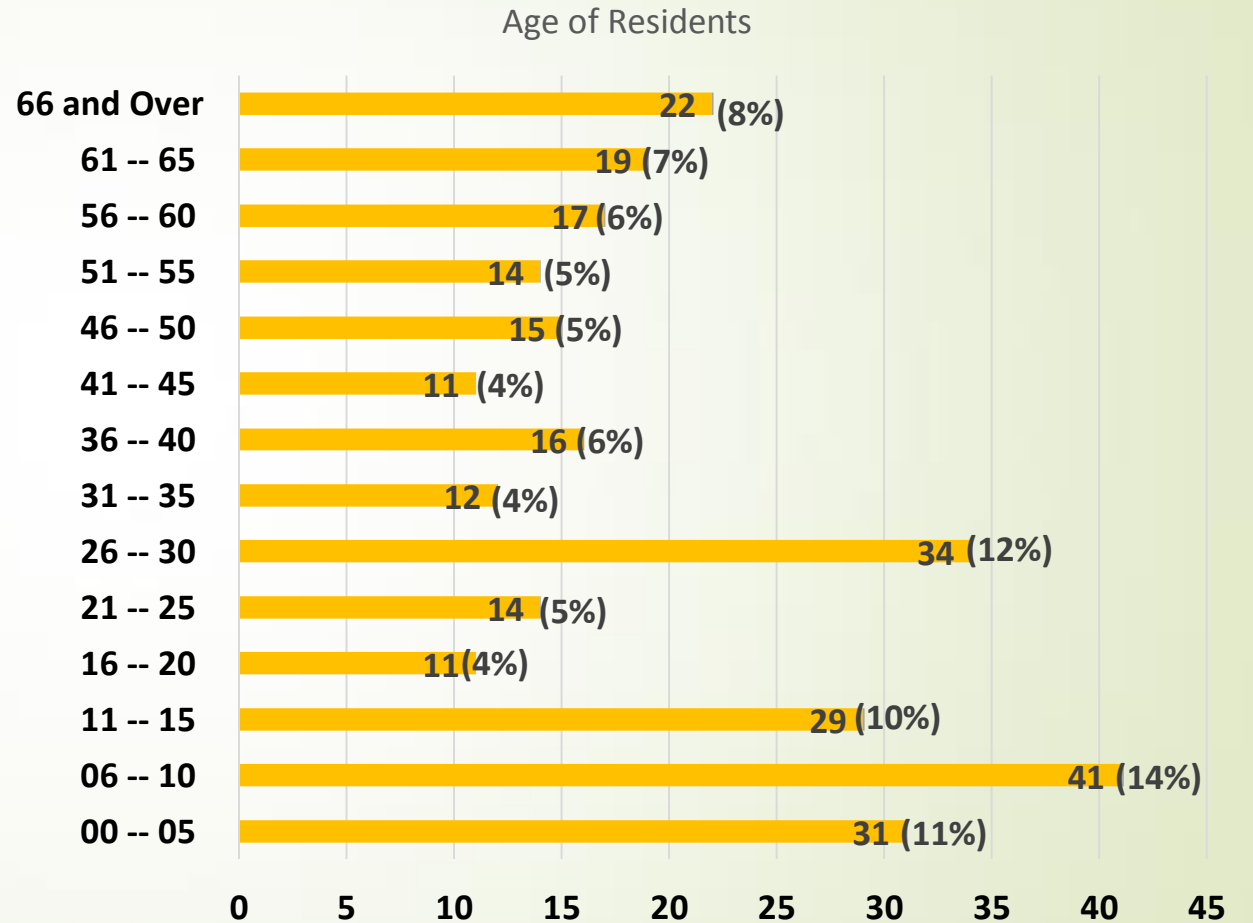
- ▶ Project Director, Debra Hairston
- ▶ Assistant Project Director, Cynthia Marbury
- ▶ Lead Case Manager, Emendya Diaz
- ▶ 2 Case Managers, Keidy Alvarez and Cindy Jimenez
- ▶ 1 Workforce Development Specialist
- ▶ Relocation Coordinator, Yolanda Ecton


Case Management areas of focus

- ▶ Adult Education (19+)
- ▶ Employment
- ▶ Self Sufficiency
- ▶ Health and Wellness

Washington Village Demographics

Gender	
Male	95
Female	181
Race	
White	118
Black	158
Physical Disability	
Disabled	34
Non-Disabled	242
Citizenship	
Citizen	227
Non-Citizen	46
Ineligible Non-Citizen	3
Primary Language	
English	229
Spanish	25
Creole	22

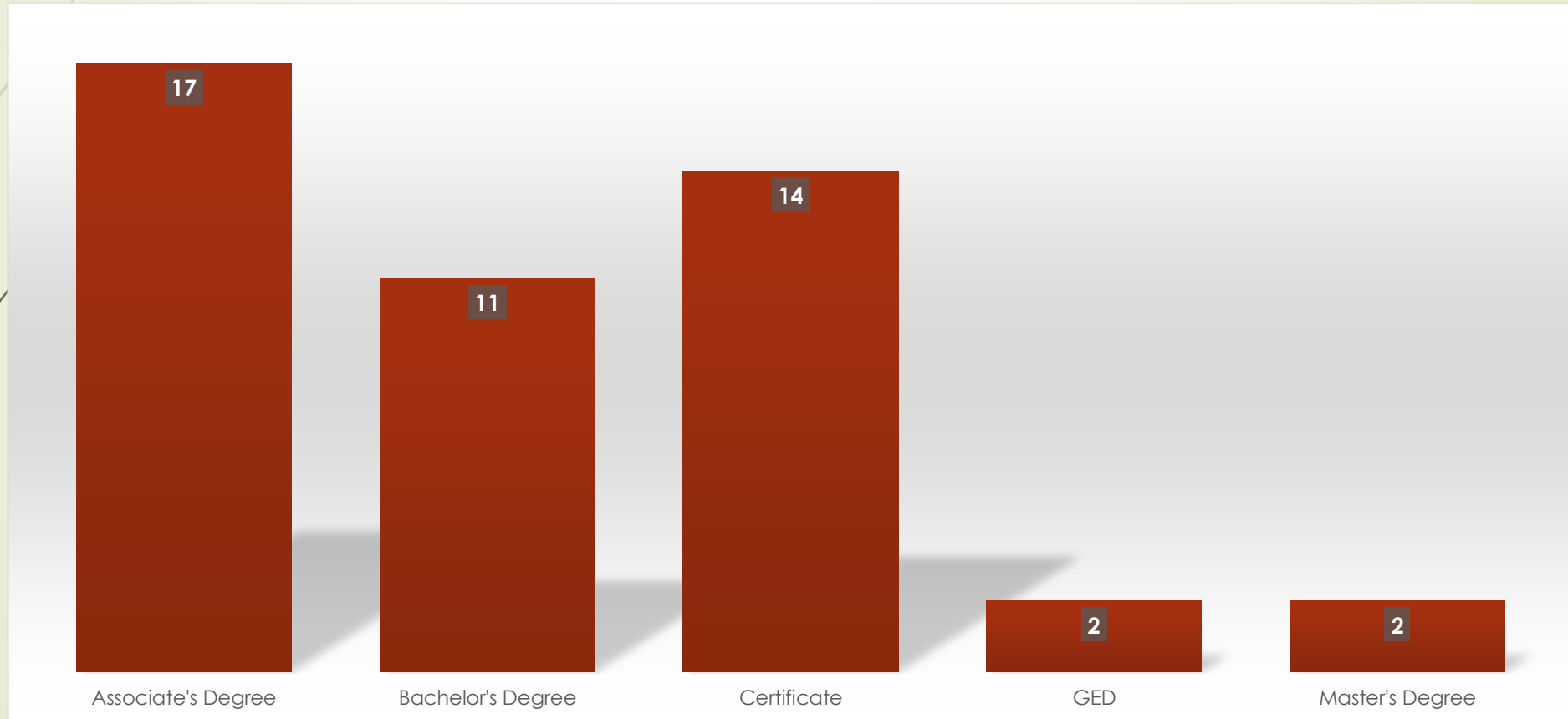




Case Management Enrollment

- **129** Households at Washington Village
- **176** Adults and **98** Youth actively receiving case management
- **4** Households **off-site** (**4** Adults and **4** Youth)
- Voluntary Program: **2** Households refused services

Adults Pursuing Advanced Education

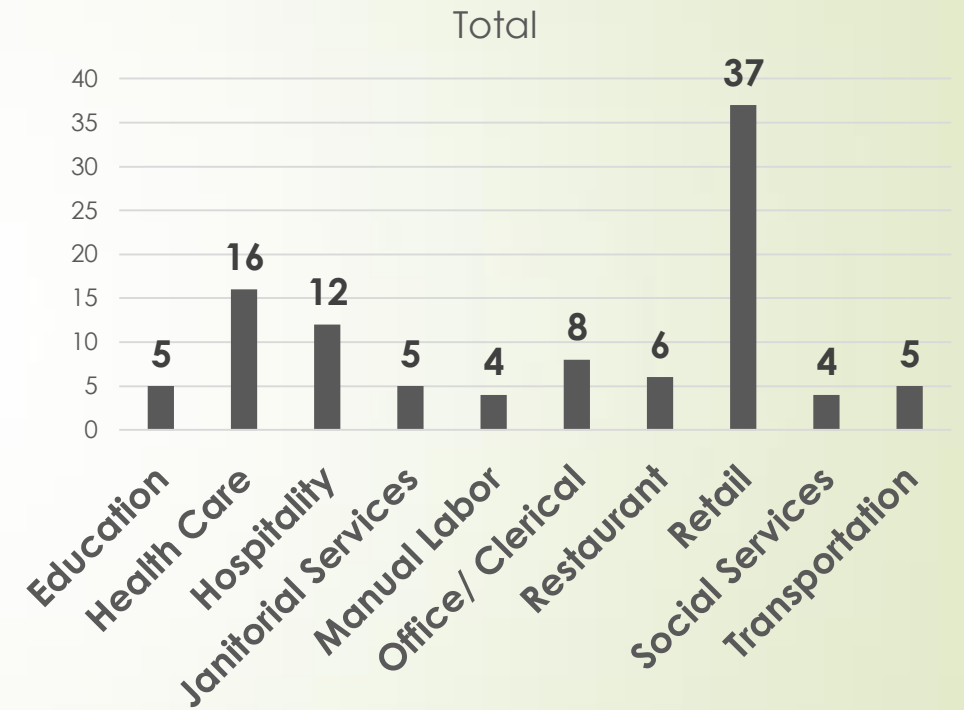
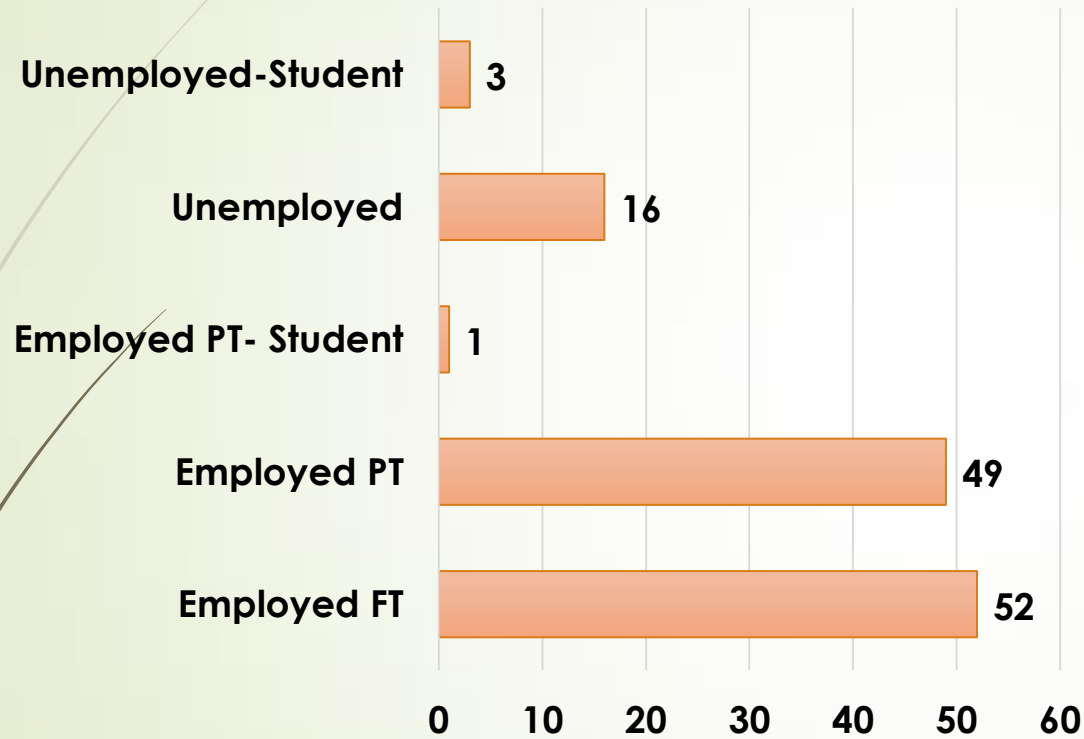


Adult Education (continued)

Norwalk Housing Authority Foundation Scholarship

Norwalk Housing Authority Foundation	
Schools	Field of Study
Andrews University	Finance and Accounting
Norwalk Community College	Nursing
Southern CT State University	Organizational Communications
Marist College	Human Services
Norwalk Community College	Respiratory Care
Pace University	Accounting
Roger Williams University	Pre-Med
Fordham University	Social Work
University of CT (Stamford Campus)	Human Development Family Studies
9 Washington Village Scholarship Recipients	\$ 41,000.00

Washington Village Employment





Common Employment Barriers

- Lack of reliable transportation
- Limited English Language skills
- Low wage jobs hinder advancement opportunities
- High rates of chronic health issues including high blood pressure and diabetes



Impacts the overall health and well-being of the family



Employment Services

- CNI Self Sufficiency Fund: Driver's License, computers and specialized training
- Connect Residents to Norwalk Public School for ESL
- Bring employers to residents via the **JOB CLUB**
- Engage employers in open discussions and create access to employment opportunities through the **EMPLOYER ADVISORY BOARD**
- Encourage residents to pursue specialized training that will result in IN-DEMAND careers

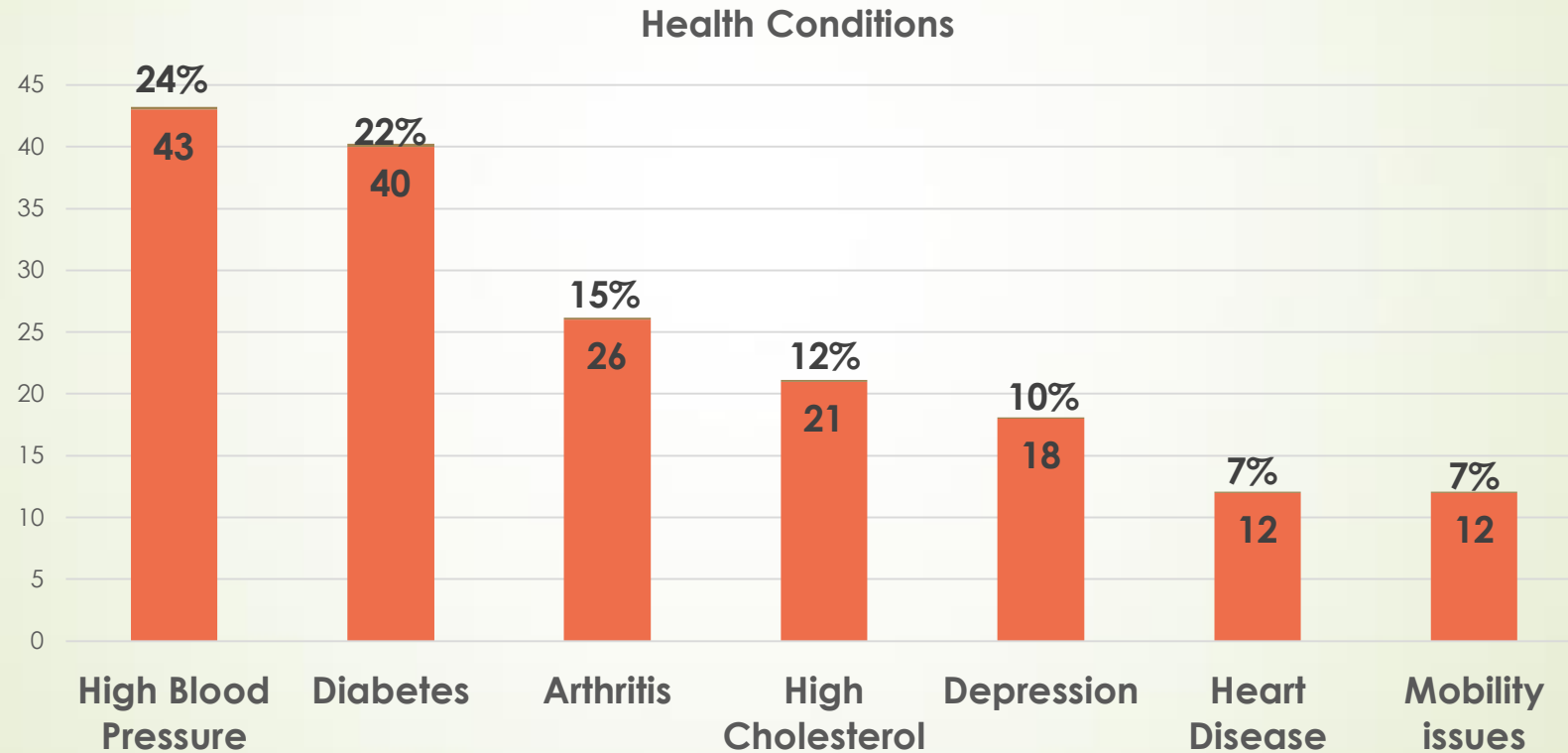
HUD/NHA Family Self-Sufficiency Program

Requirement: Head of household **MUST** be employed at end of 5 years

- Total # Public Housing Households enrolled: 62
- **Total # Washington Village Households enrolled: 27** (43% of total)
- Total # Washington Village Households recruited in 2015-16 (HOU/FSS Referrals): 24
- Of the **27** with escrows, values range from a few dollars to \$10,000
- **Total Escrow of all 27 WV households: \$23,920**

Health and Wellness

Via 2016 survey, adults reported the following health conditions:



Health and Wellness *(continued)*



With Every Heartbeat is Life

- ▶ 3 month self-monitoring blood pressure program
- ▶ Nutrition and health education workshops
- ▶ Community Health Worker helps with outreach to the Washington Village community

Health and Wellness (continued)



- **29** completed initial workshop and went on to enroll in wellness program
- **26** maintained program guidelines throughout duration
 - 13** (50%) are Washington Village residents
- Initial blood Pressure average: 140/101hg

Results:

- **14** reduced their heart disease mortality by average of **9%** and reduced their stroke mortality by **14%**



Washington Village Resident Testimonial

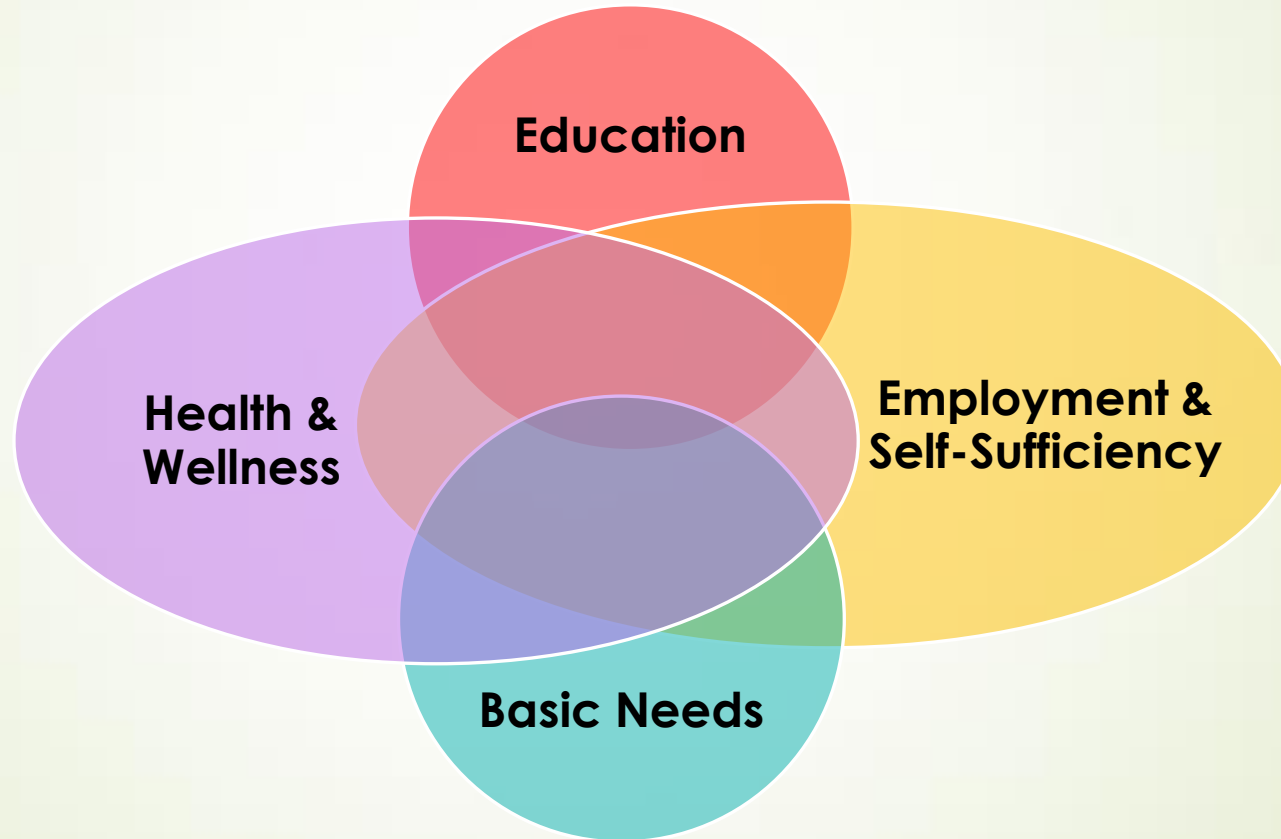
Ella Dunlap



Choice Neighborhoods Initiative

Collaborations, Goals and Challenges

CNI Breakout of Existing Partnerships



CNI Service Providers and Partners

Norwalk ACTS



Community Health Center, Inc.





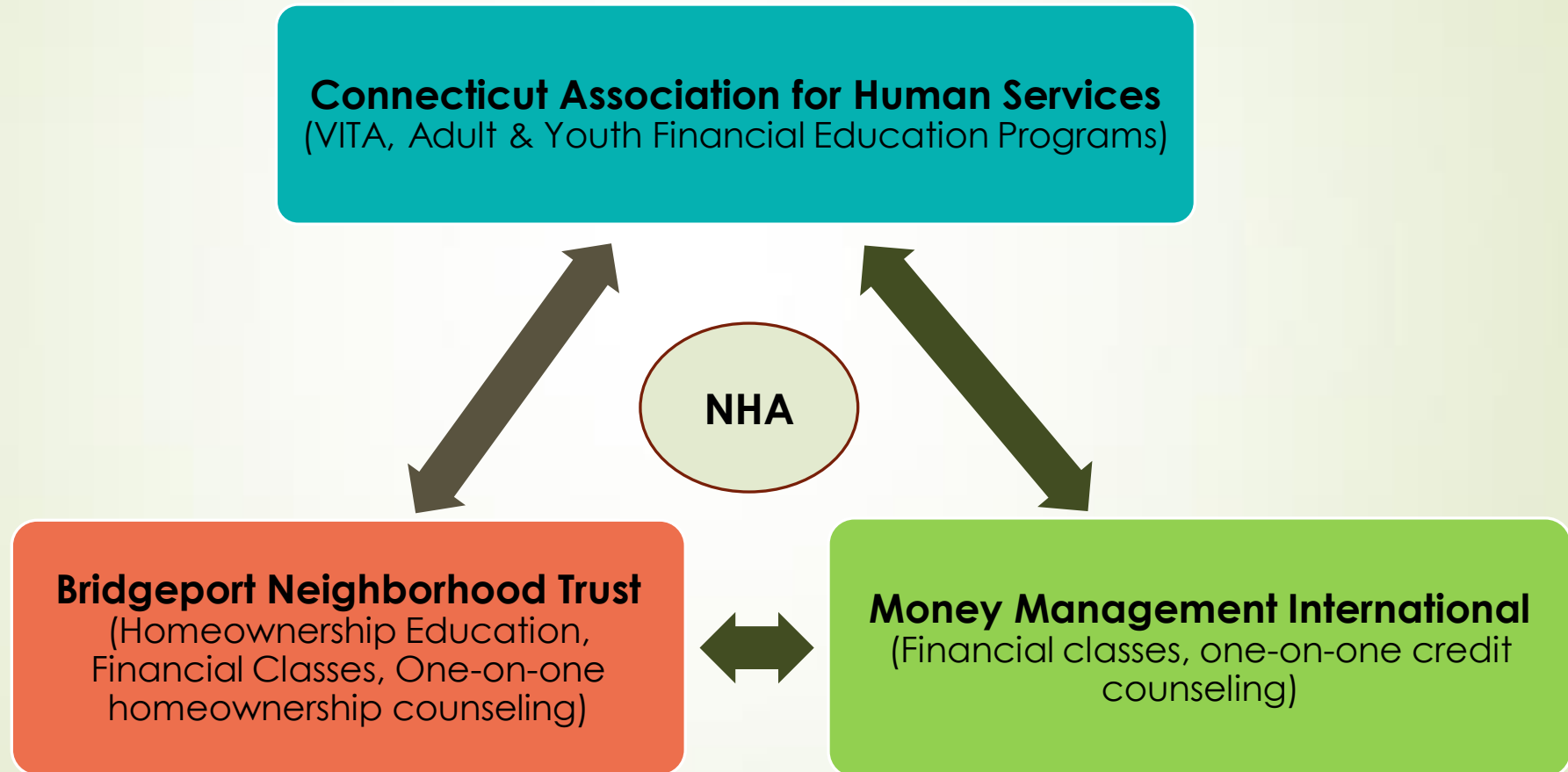
New Partners and Commitments Welcome

- Organizations, budgets, and programs change over time
- Resident needs change over time as well
- The CNI team will work with organizations as new opportunities present themselves

Collaboration Highlights -- Health & Wellness



Collaboration Highlights -- Financial Education & Self-Sufficiency





Collaboration Challenges -- Adult Education & Employment

Community Colleges, The Workplace, Career Resources, and Health Career Academy offer Certificate programs/classes for career advancement



Many residents lack

- **core basic math/reading skills**
- **adequate transportation**

to take advantage of employment/training opportunities



Suggestions?

- One-stop mini-Employment Center with access to register with the Department of Labor and basic skills training programs
- More Suggestions?

Partner Data and Communication Challenges

- ▶ We all serve our community and have outcome/reporting requirements needed for funders and donors
- ▶ How do we:
 - ▶ share client information on referrals and follow through?
 - ▶ share data we need as simply as possible?
 - ▶ Serve and account for other non-WV people in the Choice Neighborhoods area?
 - ▶ promote partner events and services?
 - ▶ keep the conversation going?
- ▶ Who are we missing?

THANK YOU!

Norwalk ACTS



Community Health Center, Inc.

